

NCC Group Financial Position

1. Overall Summary

1.1 The table below reports the current pressures of £30m identified within overall financial position forecast to 31 March 2017, which exist within People Services and are explained in later sections of this Appendix A and supported by Appendix B.

1.2 NCC Group Current Pressures

	Current Pressure £m
Position Reported at previous Cabinet (+ = overspend)	0.000
NCC Group Services	(0.200)
Place Services	0.000
People Services	30.043
Position Reported This Month	29.843

NCC Group Services

2. MTFP Budget Summary

2.1 The budget planning process for 2016-17 incorporated business plans setting out how the available resources would be used to achieve the Council's outcomes. The table below provides details of the base budget brought forward from 2015-16 and any adjustments to growth and savings to provide the allocated net budget for the Directorate for 2016-17 to 2019-20.

	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Total
Prior Yr Base Budget b/fwd	79,366	72,989	75,688	74,834	
Inflation	2,457	2,378	2,370	2,395	9,600
Service Pressure	8,003	3,248	(658)	3,000	13,593
Total	10,460	5,626	1,712	5,395	23,193
Efficiencies	(11,833)	(1,164)	(803)	(308)	(14,108)
Income Generation Service	(313)	(113)	(113)	(113)	(652)
Transformation	(4,691)	(1,650)	(1,650)	2,600	(5,391)
Total	(16,837)	(2,927)	(2,566)	2,179	(20,151)
Approved Budget	72,989	75,688	74,834	80,408	
Capitalisation Transformation Centrally Managed	(12,000)	(9,000)	(2,000)	0	
Net Budget	60,989	66,688	72,834	80,408	

Base Budget as approved by Full Council in February 2016

**LGSS Operational and LGSS Managed budgets included within Budget Figures.*

2.2 NCC Group 2016-17 Budget Summary and Pressures.

2.3 Current Pressures

Services	Gross Annual Budget £k	Income Annual Budget £k	Net Budget £k	Current Pressure £k
Chief Executive Services				
Business Intelligence and Performance	2,885	(131)	2,754	0
Leadership Support and Democracy	871	(200)	671	0
Chief Executive Services Total	3,756	(331)	3,425	0
Corporate & Appropriations (note)	12,192	(14,091)	(1,899)	(200)
LGSS Managed	12,765	(628)	12,137	0
Overall Total NCC Group	28,713	(15,050)	13,663	(200)

Note: includes appropriation to and from Reserves for Services and School balances

- 2.3.1 Corporate Services are forecasting a £200k under spend due to revised estimates on anticipated Education Services grant income after taking in account updated knowledge on Schools transferring to Academy Status. This will continue to be monitored during the year and any further changes reported where necessary.
- 2.3.2 The remaining Services within Chief Executive Services are expecting to achieve a balanced position for 2016-17. However, there is a risk around the Customer Services Centralisation saving, as the full extent of the saving achievable under this proposal will not be known until the consultation with other Directorates within the Council is completed in the next few months



2.4 Forecast Outturn Movement Summary

	Current Pressure £m
<hr/> Position Reported at last Cabinet (+ = overspend) <hr/>	
In Year Underspends	
<ul style="list-style-type: none">Increase in anticipated income from the Education Services Grant within Corporate Services	(0.200).
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Reported position this month	(0.200)

2.5 Mitigating Actions Planned

2.5.1 Nothing to report at this stage.



Place Services

3. MTFP Budget Summary

3.1 The budget planning process for 2016-17 incorporated business plans setting out how the available resources would be used to achieve the Council's outcomes. The table below provides details of the base budget brought forward from 2015-16 and any adjustments to growth and savings to provide the allocated net budget for the Directorate for 2016-17 to 2019-20.

	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Total
Prior Yr Base Budget b/fwd	63,890	73,353	71,888	70,190	
Inflation	1,826	1,400	1,451	1,628	6,305
Service Pressure	10,454	728	794	806	12,782
Total	12,280	2,128	2,245	2,434	19,087
Efficiencies	0	0	0	0	0
Income Generation	(173)	(143)	(143)	(143)	(602)
Service Transformation	(1,315)	(2,450)	(3,800)	(11,800)	(19,365)
Service Cuts	(1,329)	(1,000)	0	0	(2,329)
Total	(2,817)	(3,593)	(3,943)	(11,943)	(22,296)
Approved Budget	73,353	71,888	70,190	60,681	

Base Budget as approved by Full Council in February 2016



3.2 Place Services 2016-17 Budget Summary and Pressures.

3.3 Current Pressures

Services	Gross Annual Budget £k	Income Annual Budget £k	Net Budget £k	Current Pressure £k
Fire & Rescue Service	20,971	(627)	20,345	0
Environment & Planning	33,257	(2,614)	30,643	0
Highways, Transport & Infrastructure	33,828	(11,450)	22,377	0
Grand Total	88,055	(14,691)	73,365	0

3.3.1 The Place Directorate has not yet been firmly established and there is still a requirement to transfer staff and budgets as appropriate. However, there is confidence that Place Services will achieve its efficiency savings in full for the Environment, Development and Transport Services. The only proposal that has an amber rating is the delivery of the Waste efficiencies following the outcome of a study undertaken by the districts and boroughs, however a Plan B has been initiated and is progressing well.

3.3.2 The status of the additional efficiencies inherited by the Place Services are being monitored, there is increasing confidence that they will be achieved through a range of mitigations, although some of these are yet to be confirmed

3.4 Movement Summary

3.4.1 Nothing to report at this stage

3.5 Mitigating Actions Planned

3.5.1 Nothing to report at this stage



People Services

Services	Gross Annual Budget £k	Income Annual Budget £k	Net Budget £k	Current Pressure £k
Adults Services	204,474	(59,284)	145,190	13,623
Children's Services	184,276	(53,451)	130,825	16,000
Wellbeing and Prevention Services	61,157	(53,484)	7,673	420
Total People Services	204,474	(166,220)	283,688	30,043

Adults Services

4. MTFP Budget Summary

4.1 The budget planning process for 2016-17 incorporated business plans setting out how the available resources would be used to achieve the Council's outcomes. The table below provides details of the base budget brought forward from 2015-16 and any adjustments to growth and savings to provide the allocated net budget for the Directorate for 2016-17 to 2019-20.

	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Total
Prior Yr Base Budget b/fwd	136,581	145,208	139,867	142,593	
Inflation	4,645	4,409	4,844	4,819	18,717
Service Pressure	27,837	3,825	4,723	4,360	40,744
Total	32,482	8,234	9,567	9,179	59,461
Efficiencies	(12,277)	(3,698)	(2,245)	(2,187)	(20,407)
Income Generation	(2,366)	(2,776)	(1,688)	(1,503)	(8,333)
Service Transformation	(8,340)	(7,126)	(2,932)	(1,201)	(19,599)
Service Cuts	(900)	0	0	0	(900)
Total	(23,883)	(13,600)	(6,865)	(4,891)	(49,239)
Approved Base Budget	145,180	139,842	142,569	146,880	

Base Budget as approved by Full Council in February 2016



4.2 **Adults Services 2016-17 Budget Summary and Pressures.**

4.3 **Current Pressures**

Services	Gross Annual Budget £k	Income Annual Budget £k	Net Budget £k	Current Pressure £k
Adults Commissioning	0	0	0	9,247
Quality and Contracts	39,027	(7,562)	31,465	2,500
Health Partnerships and Strategy	26,042	(20,410)	5,631	0
Adults and Transitions	139,329	(31,312)	108,017	1,876
Care and Support Bill Team	77	0	77	0
Grand Total	204,474	(59,284)	145,190	13,623

4.3.1 There are two elements driving the forecast pressure in Adults Services, which are firstly Adults Services commissioning arrangements and secondly the delivery and provision of Adult Care Services.

4.3.2 There is a £9.247m forecast pressure on the Better Care Fund (BCF) within Adults Commissioning. £5.4m of this relates to income from health for protection of social care services not going to be paid this year, £1m relates to non delivery of BCF saving proposal and the remaining balance mainly relates to the potential short fall in risk share funds if the BCF outcomes are not delivered.

In addition, there is a £4.376m forecast pressure for the delivery and provision of Adult Care Services. This is driven mainly by brought forward base budget gap from 2015-16 of £2.5m and in year pressures.



4.4 Movement Summary

	Current Pressure £m
Position Reported at last Cabinet (+ = overspend)	0.000
Non Delivery of Savings	
<ul style="list-style-type: none"> Forecast pressure identified within Olympus Care contract due to brought forward savings that had not been delivered in prior years as mitigated through dividend payments. 	2.500
<ul style="list-style-type: none"> Adult Services MTFP Proposals reviewed as being undeliverable in 2016-17. 	4.067
New Pressures	
<ul style="list-style-type: none"> Pressure identified within the Better Care Fund that relates to income from health for protection of social care services that will not be honoured this year. 	5.420
<ul style="list-style-type: none"> Forecast shortfall in risk share funds if BCF outcomes are not delivered. 	2.546
<ul style="list-style-type: none"> Forecast pressure on Adults income budgets relating to the bad debt provision required for debt aged over 12 months. 	1.162
Mitigating actions	
<ul style="list-style-type: none"> External funding from 2016-17 will offset a number of Better Care fund related savings 	(1.236)
<ul style="list-style-type: none"> Direct payment high balance reclaim from younger adults customers. 	(0.700)
<ul style="list-style-type: none"> Additional forecast benefits from Shared lives schemes 	(0.136)
Reported position this month	13.623

- 4.4.1 The £2.5m forecast pressure is from the Northamptonshire Trading budget. This has materialised from brought forward savings that had been delivered in prior years (2014-15 and 2015-16) by one off mitigations i.e. Dividend payments. As a result, there is a budget gap this year as permanent contract saving had not been delivered.



- 4.4.2 The £4.067m of non delivery of savings includes the £2.517m BCF savings. £0.7m relates to younger adults review saving, £0.8m relates to progression saving. These pressures will be mitigated in 2016-17 through the use of external funding, direct payment high balance reclaim and additional savings from shared lives. Work is continuing to review and identify any further risk and ensure in year mitigations are identified to cover any further non delivery.
- 4.4.3 New pressures of £7.966m have been identified within the Better Care fund that includes £5.42m of income for social care protection that will not be paid. £2.546m of the forecast pressure includes £1.5m of shortfall in the agreed risk share funds if BCF outcomes are not delivered and £1.046m of remaining pressure arising from all the planned mitigations of risk sharing.
- 4.4.4 A further £1.162m of pressure has been driven by Adult Services ageing debt. This represents the forecast additional bad debt provision required for those invoices over 12 months old. The improvements to the client pathway over the last 12 months from the first point of contact to being financially assessed and then receiving a charge should assist with the prevention of further accumulation of bad debt during the year.
- 4.4.5 The Independent care sector budgets as shown in (7.3.1) highlight a potential risk that is currently not reported within the overall pressure for the Service. The £3.1m represents the level of demand up and above the activity budgeted for that is mainly as a result of the full year effect of last years activities. It is anticipated that the controls that have been put in place across the service will address this through the year.



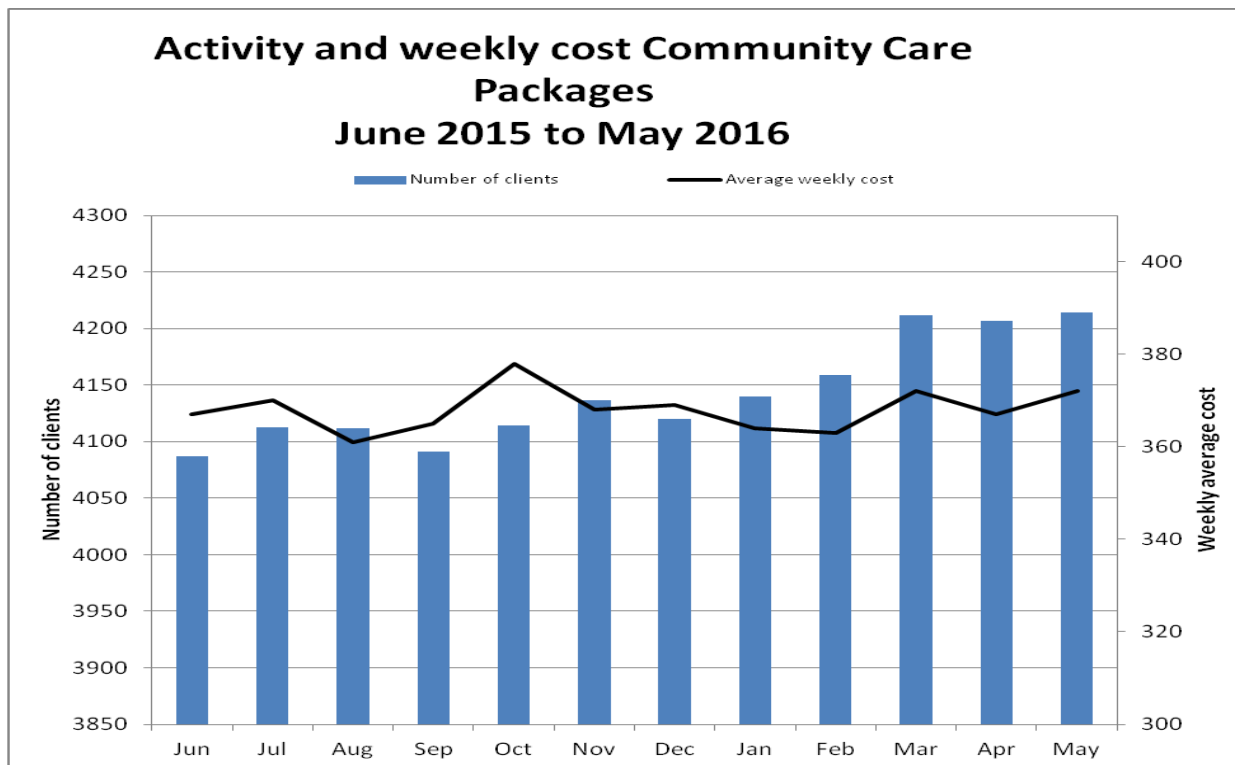
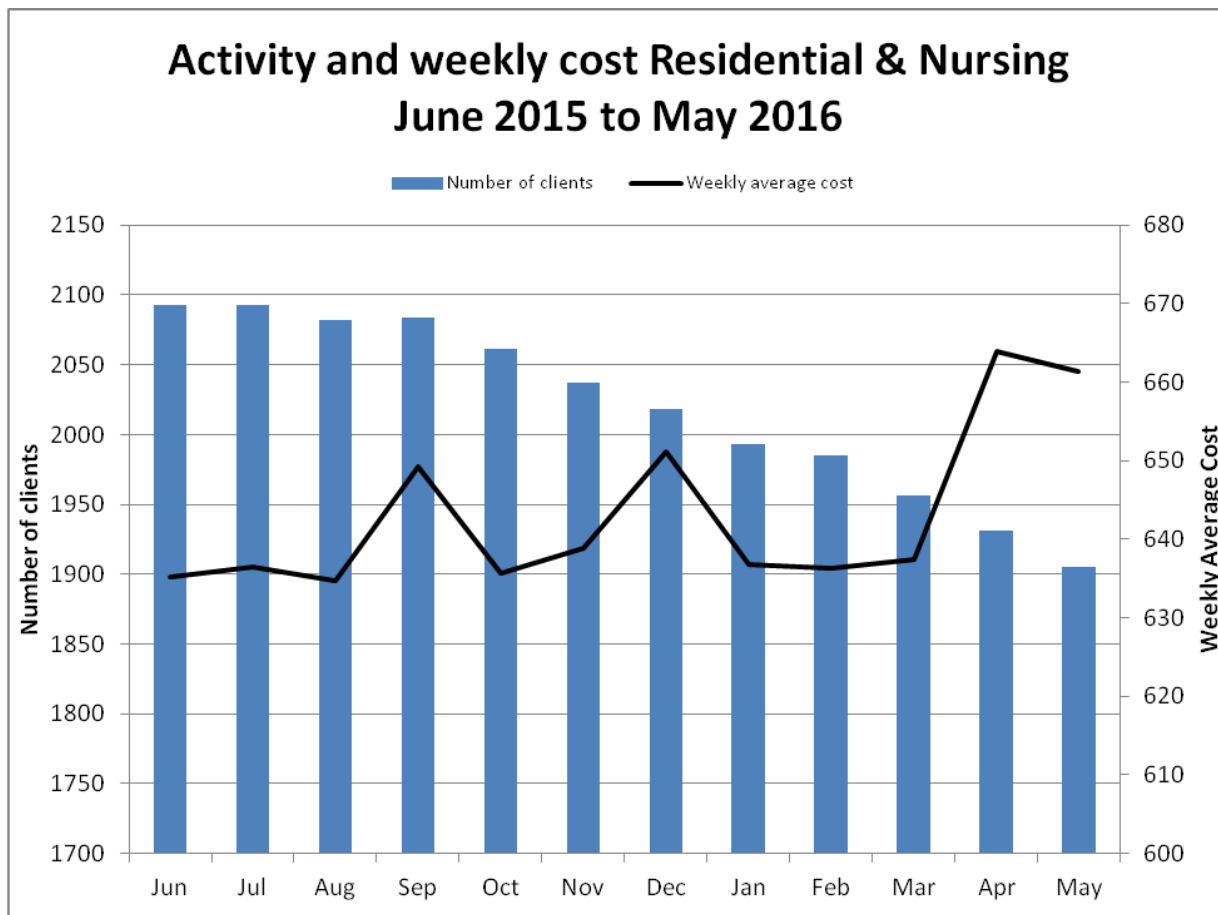
4.5 Key Activity Data – Independent Sector Care Provision

4.5.1 The table below shows the budgeted and forecast number of adult customers as at May 2016, which includes the actual and forecast movement of customers in and out of the service during the year. This shows that the Council forecasting a reduction in the low cost, low complexity residential and nursing packages but an increase in the higher cost and high complexity packages.

Client Group & Care Provision	Budgeted No. of Customers 2016-17	Gross Cost of Care applied to Budget at April 16 (£/week)	Forecast No. of Customers for 2016-17	Gross Current Cost of Care applied to forecast (£/week)	Gross Annual Budget 2016-17 (£000)	Gross Estimated Annual Cost of Care (£000)	Current Pressure (£000)
Residential Care							
Physical Support Residential & Nursing	574	536	621	557	16,099	18,037	1938
Sensory Support Residential & Nursing	9	697	10	705	328	378	50
Memory & Cognition Support Residential & Nursing	1137	501	882	529	29,788	24,345	(5,443)
Learning Disability Support Residential & Nursing	345	1,138	374	1,173	20,526	22,877	2,351
Mental Health Support Residential & Nursing	14	481	48	499	352	1,255	903
Residential Care Total	2,079		1,936		67,093	66,892	(201)
Community Care							
Physical Support Community Care Payments	1,966	206	2,110	223	21,140	24,533	3,393
Sensory Support Community Care Payments	32	276	36	264	462	502	40
Memory & Cognition Community Care Payments	195	185	353	205	1,885	3,777	1,892
Learning Disability Support Community Care Payments	1,568	473	1,472	478	38,818	36,711	(2,107)
Mental Health Support Community Care Payments	3	198	15	201	31	158	127
Community Care Total	3,764		3,986		62,336	65,681	3,345
Grand Total	5,843		5,921		129,429	132,573	3,144

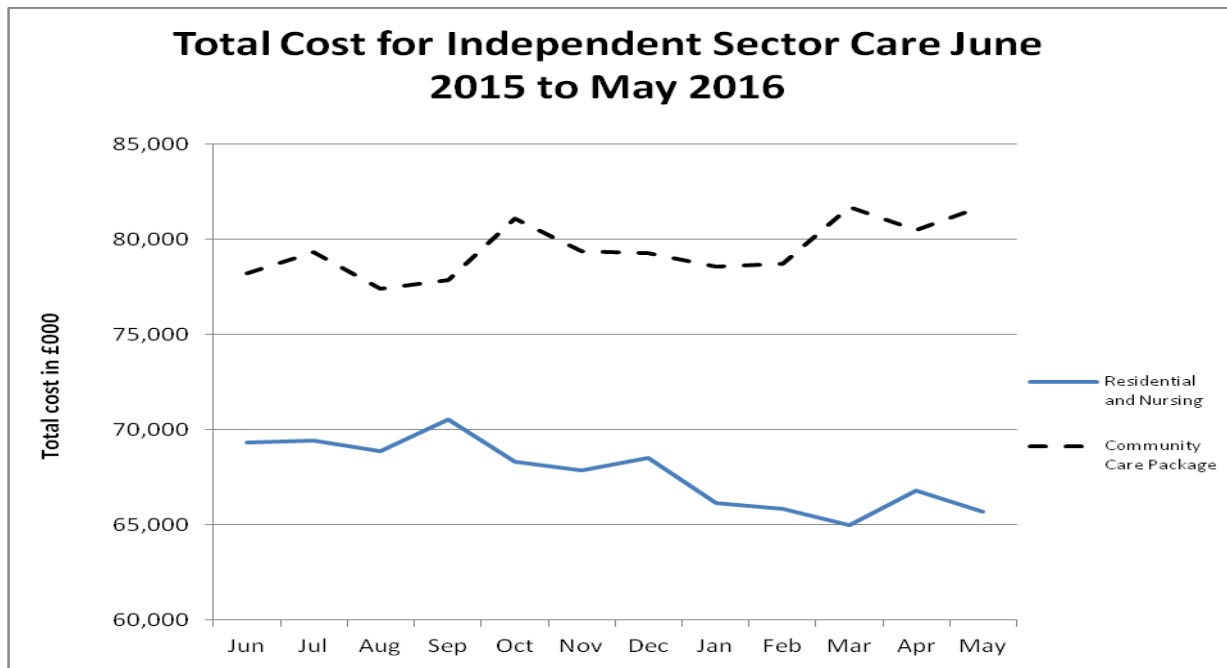
4.5.2 The charts below show the activity and average weekly costs relating to Independent sector placements in Adult Social Care for the last 12 months.

The notable price increase from March to April reflects the budgeted increases in the expected to pay rates across Residential and Nursing for 2016-17. The service are continuing to see a reduction in those clients placed in residential and nursing homes, whilst at the same time an increase in those clients receiving care services in their own homes. This is shown by the increased activity on the Community Care packages chart.



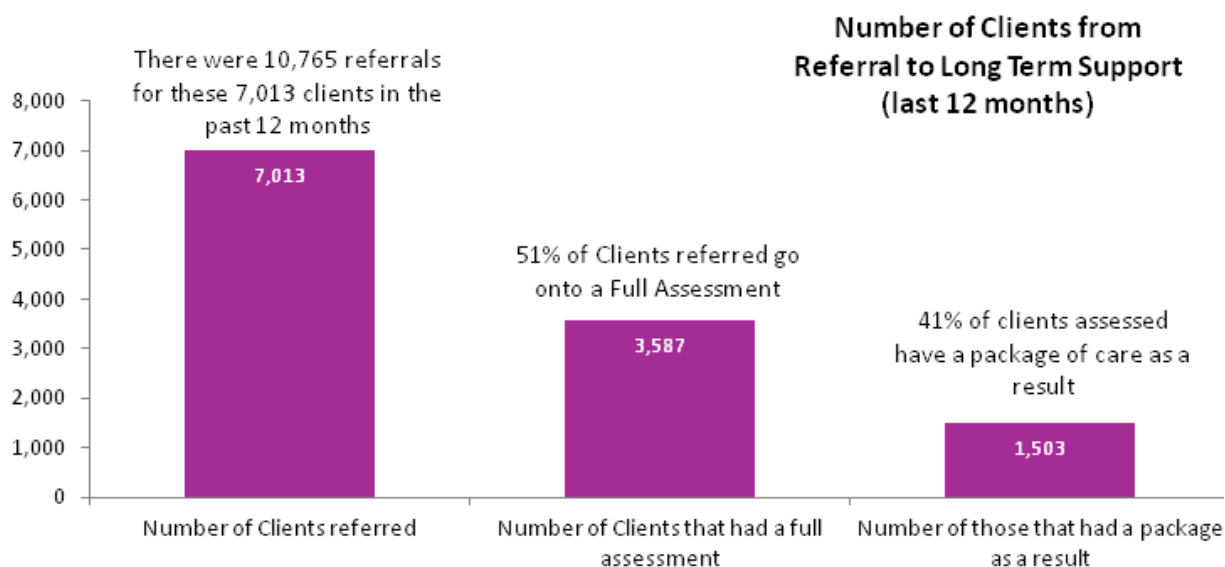


4.5.3 The chart below shows the total annual cost of Community Care packages increasing at the same time as residential packages decreasing over the last 12 months. This is a result of customers remaining in their own home for longer before entering into residential or nursing homes.



4.5.4 The number of referrals that has been received into Adult Social Care through the Customer Service Centre, Locality and Hospital teams over the past 12 months is showing an increasing trend. However, the impact on the budget position comes from the number of clients who go onto receive a package of care from the council.

The chart below shows the conversion rate of those referrals received how many of those referrals go onto have a full assessment undertaken and also how many of those go onto receive some form of care from the council.





4.6 Mitigating Actions Planned

4.6.1 The weekly tracking of the financial benefits is part of the Service's robust controls. The weekly meetings include the Adult Social Care portfolio holder, who is involved in the challenge process. This will ensure any slippage is identified at an early stage and plans for mitigations and alternative proposals can be put in place.

4.6.2 There are number of management actions taken place to control spend and £2.072m has already been achieved.

4.6.3 Further mitigation actions are being taken, which are listed below:

- Re-structure of the service, primarily management tier 3.
- Further push on current saving plans to achieve up to 5% over the target, where possible.
- Review of all of the out of county placements to ensure that people's eligible needs are adequately met and value for money packages are achieved.
- Service is looking to work with Children service to integrate younger adults disability service to deliver better outcomes.
- Reducing and stopping services – a root and branch review on what types of service provision can be reduced or stopped completely, careful consideration is being considered on addressing the intended and unintended consequences of each decision.



Children's Services

5. MTFP Budget Summary

5.1 The budget planning process for 2016-17 incorporated business plans setting out how the available resources would be used to achieve the Council's outcomes. The table below provides details of the base budget brought forward from 2015-16 and any adjustments to growth and savings to provide the allocated net budget for the Directorate for 2016-17 to 2019-20.

	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Total
Prior Yr Base Budget b/fwd	124,110	129,213	122,687	124,584	
Inflation	2,173	1,602	1,671	1,758	7,204
Service Pressure	23,174	396	2,500	2,500	28,570
Total	25,347	1,998	4,171	4,258	35,774
Efficiencies	(10,170)	(4,000)	0	0	(14,170)
Income Generation	(24)	(24)	(24)	(24)	(96)
Service Transformation	(9,250)	(2,000)	0	0	(11,250)
Service Cuts	(800)	(2,500)	(2,250)	(2,000)	(7,550)
Total	(20,244)	(8,524)	(2,274)	(2,024)	(33,066)
Approved Base Budget	129,213	122,687	124,584	126,818	

Base Budget as approved by Full Council in February 2016

5.2 Children's Services 2016-17 Budget Summary and Pressures.

5.3 Current Pressures

Services	Gross Annual Budget £k	Income Annual Budget £k	Net Budget £k	Current Pressure £k
Children, Families and Education	265	0	265	0
Quality & Performance	50,653	(2,324)	48,329	4,750
Early Help & Prevention	14,258	(8,553)	5,705	0
Learning, Skills & Education	67,981	(37,580)	30,401	200
Safeguarding & Children's Services	51,119	(4,994)	46,125	11,050
Grand Total	184,276	(53,451)	130,825	16,000



5.3.1 Children's Services has identified a pressure of £10m as a result of anticipating to only partially deliver its 2016-17 savings requirement, and in addition to this has also identified demand led in-year budget pressures of £6m. This is a total £16m forecast pressure at this stage in the year.

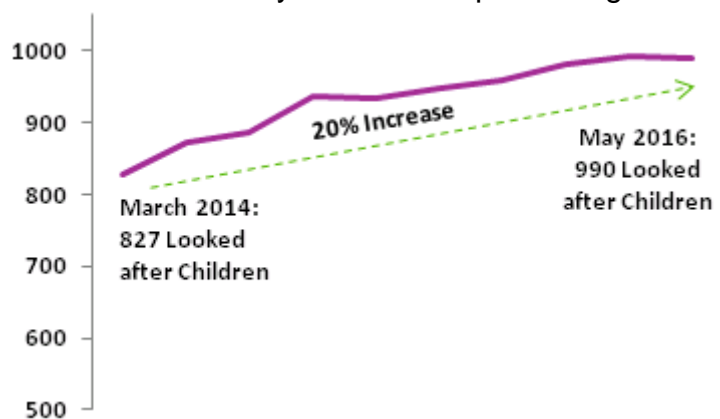
5.4 Movement Summary

	Current Pressure £m
Position Reported at last Cabinet (+ = overspend)	0.000
Non Delivery of Savings	
<ul style="list-style-type: none"> Pressure following a review of the Council's in-house and external contracting arrangements for looked after children care placements. 	4.000
<ul style="list-style-type: none"> Children's Services is forecasting to only partially deliver its £9m Children's Trust 2016-17 savings target, as the Directorate wide service redesign and Children's Trust development work is still to be finalised. 	6.000
New Pressures	
<ul style="list-style-type: none"> Children's social care statutory care responsibilities including Section 17 provision, support for looked after children and children with no recourse to public funds and acting on court orders (including mother and baby assessments) for which there is minimal budget available to fund. 	2.000
<ul style="list-style-type: none"> Forecast cost pressure on the provision of legal services for the County's looked after children cohort. 	1.400
<ul style="list-style-type: none"> Increase in demand experienced within the Unaccompanied Asylum Seekers Children (UASC) budget. 	1.200
<ul style="list-style-type: none"> The significant rise in demographic growth and increases in the cost of service provision is continuing into 2016-17; with the estimated level of demand and cost increases outstripping available resources. 	0.750
<ul style="list-style-type: none"> Pressure on the provision of social care transport for the County's looked after children cohort. 	0.450
<ul style="list-style-type: none"> The Home to School budget was revised in 2015-16 on the basis of planned efficiencies following a review of service provision, as this review is still outstanding, the efficiencies cannot be made and has resulted in a budget pressure. 	0.200
Reported position this month	16.000



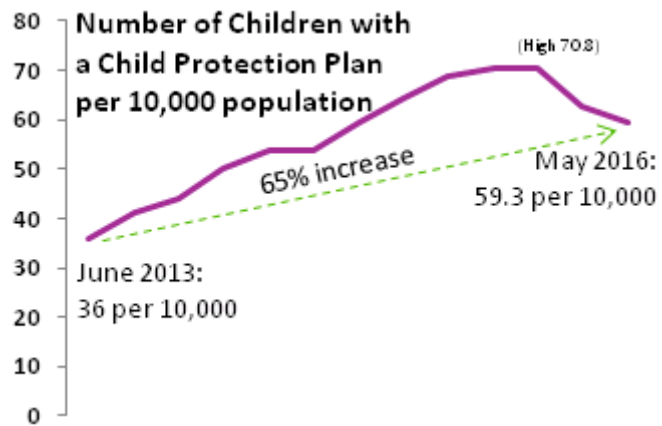
- 5.4.1 The Children's Service 2016-17 savings requirement totals £20.2m, of which broadly half of the savings proposals relate to commissioning efficiencies, with the other half delivered through service transformation proposals as a result of the move to a Children's Trust delivery model to deliver a more affordable and stable workforce, while maintaining operational performance.
- 5.4.2 Of the £10m commissioning savings; £6m of those proposals are expected to be delivered in full this financial year, however £4m of these proposals which specifically relate to in-house and external contracting of looked after children care placements are unlikely to be delivered, following a review of service provision which included;
- identification of possible changes to the Council's existing care provision to reduce costs, which includes creating specialist fostering placements and respite care placements in order to change our percentage of residential care placements;
 - looking to enhance the Council's current available supply of looked after children placements (four care provider events have been held with the last 6 months with the aim of securing additional cost effective local placements); and
 - analysis of the future expected demand for care placements.
- 5.4.3 Unfortunately the result of the review found that local market conditions and a national increase in looked after children means that demand can outstrip local supply, so therefore our ability to mitigate/reduce placement costs are significantly hampered.
- 5.4.4 Of the £10m transformational savings requirement, although the expectation is that these proposals will be delivered in full; they are unlikely to be delivered fully this financial year as originally intended, due to the additional time required to redesign all of Children's Services to ensure it is fit for purpose in safeguarding the County's looked after children in the most efficient and effective way possible. Current estimates indicate that £6m of these savings will not be delivered this year.
- 5.4.5 In addition to reviewing the deliverability of savings proposals, the Children's Services senior management team have been proactively monitoring the likely 2016-17 financial implications of the significant increase in numbers and complexity of looked after children that the County has been experiencing over the last 12 months.

- 5.4.6 The total number of looked after children has increased from 827 at the end of March 2014 up to 990 to the end of May 2016. This is an unprecedented 20% increase in demand over the last two years, which includes a 6% increase in demand from last 12 months.





5.4.7 There has also been historical and ongoing increases to the cost of children's social care as a result of higher numbers of looked after children and children subject to child protection plans (see below chart outlining the 65% increase since June 2013), complex case loads, recent changes to Section 20 guidance, less cost effective supply of placements available due to the 46% increase in Unaccompanied Asylum Seeking Children (UASC) aged between 16 and 17, and generally higher framework contract costs in the main, due to the introduction of the living wage.



5.4.8 This significant rise in demographic growth and increases in the cost of service provision is continuing into 2016-17; with demand outstripping the demographic growth that was built into the budget last year, the Social Care Agency and Secure Placements Budget are estimated to overspend by £0.75m, as a result of the continued demand for services.

5.4.9 The UASC budget is also experiencing financial stress due to increases in eligible children. There were 15 new arrivals in March and April 2016 which have generated a pressure of £1.2m, furthermore the Council is experiencing a general reduction in the age of the local UASC cohort which places further long-term pressure on existing resources.

5.4.10 However, from 1st July 2016, the Government is implementing a scheme to transfer new UASC arrivals from local authorities who have a larger number than a government determined ratio (of which the Council is one) to other local authorities with lower ratios. The upper limit for each local authority will be 0.07% of the under 18 population for the area, for Northamptonshire this would be 113 UASC (based on ONS 2015 mid-year estimates). Based on our current numbers of 133 any new UASC arrivals from 1st July would be transferred to other local authority areas in the region with minimal associated costs.

5.4.11 Historically, the call on the legal budget to commission LGSS Law to advise on a range of matters such as; care placement and adoption proceedings; special guardianship and child arrangement orders under the Children Act 1989 and wardship and inherent jurisdiction proceedings has overspent by around £1.4m to £1.7m each year; mainly due to increases in the number of legal proceedings, combined with expensive staffing costs of the legal services commissioned. Children's Services senior managers are currently working with LGSS Law to support them in reviewing a number of options to improve the cost effectiveness of their service, however as things stand the potential pressure is estimated to be remain at £1.4m this financial year, in line with previous years patterns of spend.

5.4.12 The home to school and social care transport budgets are anticipated to overspend by £0.7m, of this amount £0.2m is the direct result of a delay to a change in home to school policy which was scheduled to be in place at the start



of 2015-16 and generate cost savings, but is now not anticipated to be in place until the second half of the 2017-18 financial year. The remaining balance of £0.5m is as a result of the additional demand in looked after children. A review of transport data is required in order to be able to assess how efficient and effective current transport arrangements are, which is required before a recovery plan can be developed.

5.4.13 Other children's social care statutory requirements including Section 17 provision, support for looked after children and children with no recourse to public funds and adhering to social care court orders (including mother and baby assessments) for which there is minimal budget available to fund, are anticipated to continue into the new year, and potentially generate a pressure of £2m. Mitigating actions such as the development of a new Section 17 policy and tighter management oversight on these areas will reduce costs, but it is not clear at this stage, the extent to which the costs can be reduced, as such, they will be closely monitored throughout the year.

5.4.14 In summary, the Directorate has identified an in-year pressure of £10m as a result of partial delivery of 2016-17 budget proposals, and additional demand led budget pressures of £6m; a total of £16m of pressure, however, as these issues have been identified very early into the year, the Children's Services senior management team are working on identifying alternative mitigating cost reductions to attempt to reduce down these forecast pressures as much as possible.

5.5 Mitigating Actions Planned

Senior managers within Children's Services are currently working through a programme of work to assess opportunities to reduce costs in the short and medium-term to address the anticipated financial pressures for this year and beyond, these programmes of work include the following themes;

- Reviewing staffing structures – An assessment of all staffing structures, which reviews management layers, spans of control, use of agency workers, the number of front line staff and their administrative support.
- Reducing and stopping services – A root and branch review on what types of service provision can be reduced or stopped completely, careful consideration is being considered on addressing the intended and unintended consequences of each decision.
- Service transformation – A radical whole system review to ascertain how Children's Services can modernise its systems and processes to ensure maximum use of resources in preparation for its transfer to a Children's Trust.
- General efficiencies – All managers who have budget responsibility have been requested to propose further savings, through stopping discretionary spend, more cost effective procurement of services and reducing contributions to third parties where possible.



- Maximising income – Review new opportunities for income generation, ensuring all chargeable services are invoiced for in a timely manner and grant funding is maximised.

The financial implications of the more straight forward cost saving proposals will be fed through the Monthly Finance Report next month, however delivering the outcomes of the significant change programmes which will have significant service implication, will require a comprehensive risk assessment to be undertaken in conjunction with the new Director of Children Services and relevant lead councillors before a final decision can be made on the deliverable financial savings.



Wellbeing and Prevention Services

6. MTFP Budget Summary

6.1 The budget planning process for 2016-17 incorporated business plans setting out how the available resources would be used to achieve the Council's outcomes. The table below provides details of the base budget brought forward from 2015-16 and any adjustments to growth and savings to provide the allocated net budget for the Directorate for 2016-17 to 2019-20.

	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Total
Prior Yr Base Budget b/fwd	8,826	7,734	6,050	5,043	
Inflation	272	232	323	445	1,272
Service Pressure	0	0	0	0	0
Total	272	232	323	445	1,272
Efficiencies	(971)	(1,086)	0	0	(2,057)
Income Generation	(393)	(330)	(330)	(320)	(1,373)
Service Transformation	0	(500)	(1,000)	(1,000)	(2,500)
Service Cuts	0	0	0	0	0
Total	(1,364)	(1,916)	(1,330)	(1,320)	(5,930)
Approved Base Budget	7,734	6,050	5,043	4,168	

Base Budget as approved by Full Council in February 2016



6.2 **Wellbeing and Prevention Services 2016-17 Budget Summary and Pressure.**

6.3 **Current Pressure**

Services	Gross Annual Budget £k	Income Annual Budget £k	Net Budget £k	Current Pressure £k
Public Health and Wellbeing	22,557	(36,933)	(14,376)	0
Customers, Culture & Place	9,884	(16,551)	(6,667)	420
First for Wellbeing	28,434	0	28,434	0
Integrated Wellbeing	281	0	281	0
Commissioning				
Grand Total	61,157	(53,484)	7,673	420

6.3.1 The decision to close Nourish service at the end of the current academic year was taken after the budget was set. This, together with schools leaving the service before the summer term has led to a shortfall in the anticipated income. The closure project is closely monitoring the financial implications to minimise the risk.

6.4 **Movement Summary**

	Current Pressure £m
Position Reported at last Cabinet (+ = overspend)	0.000
New Pressures	
<ul style="list-style-type: none"> Estimated Nourish income shortfall arising from the closure programme 	0.420
Reported position this month	0.420

6.5 **Mitigating Actions Planned**

6.5.1 Nothing to report at this stage.